

**Schedule 1**  
**FORM ECSRC – K**  
**ANNUAL REPORT**  
**PURSUANT TO SECTION 98(1) OF THE SECURITIES ACT, CAP. 21.16**

For the financial year ended September 30th 2021

Issuer Registration number

NCB Capital Markets (Barbados) Limited

(Exact name of reporting issuer as specified in its charter)

Bridgetown, Barbados

(Territory of incorporation)

1st Floor Enfield House, Upper Collymore Rock, St. Michael, Barbados

(Address of principal office)

Reporting issuer's:

Telephone number (including area code): 246-622-1874

Fax number:

N/A

Email address:

ncbcapitalmarketsbarbadoslimited@jncb.com

(Provide information stipulated in paragraphs 1 to 14 hereunder)

Indicate whether the reporting issuer has filed all reports required to be filed by section 98 of the Securities Act, Cap. 21.16 during the preceding 12 months

Yes X

No \_\_\_\_\_

Indicate the number of outstanding shares of each of the reporting issuer's classes of common stock, as of the date of completion of this report.

CLASS	NUMBER
N/A	N/A

**SIGNATURES**

A Director, the Chief Executive Officer and Chief Financial Officer of the company shall sign this Annual Report on behalf of the company. By so doing each certifies that he has made diligent efforts to verify the material accuracy and completeness of the information herein contained.

The Chief Financial Officer by signing this form is hereby certifying that the financial statements submitted fairly state the company's financial position and results of operations, or receipts and disbursements, as of the dates and period(s) indicated. The Chief Financial Officer further certifies that all financial statements submitted herewith are prepared in accordance with International Accounting Standards consistently applied (except as stated in the notes thereto) and (with respect to year-end figures) including all adjustments necessary for fair presentation under the circumstances.

Name of Chief Executive Officer:

**Simona Watkis**

Name of Director:

**Lalu Vaswani**

SIGNED AND CERTIFIED

SIGNED AND CERTIFIED

Signature

Signature

31.01.22

31.01.22

Date

Date

Name of Chief Financial Officer:

**Stephen Ricketts**

SIGNED AND CERTIFIED

Signature

31.01.22

Date

**INFORMATION TO BE INCLUDED IN FORM ECSRC-K**

**1. Business.**

Provide a description of the developments in the main line of business including accomplishments and future plans. The discussion of the development of the reporting issuer's business need only include developments since the beginning of the financial year for which this report is filed.

NCBCMML aims to significantly scale its Wealth Management services through Repurchase agreement product offering to our clients and on feedback from prospective clients. Establish relationship with funding partners in the EC, leverage with aim to expand and further enhance repo product in order to become a dominant player in the EC market. Establish partnerships to form a distribution arrangement to offer USD and EC Repos to clients.

**2. Properties.**

Provide a list of properties owned by the reporting entity, detailing the productive capacity and future prospects of the facilities. Identify properties acquired or disposed off since the beginning of the financial year for which this report is filed.

N/A

**3. Legal Proceedings.**

Furnish information on any proceedings that were commenced or were terminated during the current financial year. Information should include date of commencement or termination of proceedings. Also include a description of the disposition thereof with respect to the reporting issuer and its subsidiaries.

NCB Capital Markets (Barbados) Limited is not involved in any litigation or other legal or regulatory proceedings.

**4. Submission of Matters to a Vote of Security Holders.**

If any matter was submitted to a vote of security holders through the solicitation of proxies or otherwise during the financial year covered by this report, furnish the following information:

- (a) The date of the meeting and whether it was an annual or special meeting.

N/A

- (b) If the meeting involved the election of directors, the name of each director elected at the meeting and the name of each other director whose term of office as a director continued after the meeting.

N/A

- (c) A brief description of each other matter voted upon at the meeting and a statement of the number of votes cast for or against as well as the number of abstentions as to each such matter, including a separate tabulation with respect to each nominee for office.

N/A

- (d) A description of the terms of any settlement between the registrant and any other participant.

N/A

- (e) Relevant details of any matter where a decision was taken otherwise than at a meeting of such security holders.

N/A

**5. Market for Reporting issuer's Common Equity and Related Stockholder Matters.**

Furnish information regarding all equity securities of the reporting issuer sold by the reporting issuer during the period covered by the report.

N/A

**6. Financial Statements and Selected Financial Data.**

Provide Audited Financial Statements, which comprise the following:

**For the most recent financial year**

- (i) Auditor's report; and
- (ii) Statement of Financial Position;

**For the most recent financial year and for each of the two financial years preceding the date of the most recent audited Statement of Financial Position being filed**

- (iii) Statement of Profit or Loss and other Comprehensive Income;
- (iv) Statement of Cash Flows;
- (v) Statement of Changes in Equity; and
- (vi) Notes to the Financial Statements.

## 7. Disclosure about Risk Factors.

Provide a discussion of the risk factors that may have an impact on the results from operations or on the financial conditions. Avoid generalised statements. Typical risk factors include untested products, cash flow and liquidity problems, dependence on a key supplier or customer, management inexperience, nature of business, absence of a trading market (specific to the securities of the reporting issuer), etc. Indicate if any risk factors have increased or decreased in the time interval between the previous and current filing.

(1) **DEFAULT RISK** - The portfolios may enter into securities lending, repurchase transactions and reverse repurchase transactions in order to earn additional income. The portfolio is subject to the risk that the borrower may not fulfil its obligations leaving the Portfolio holding collateral worth less than the securities it has lent, resulting in a loss to the Portfolio.

(2) **CREDIT RISK** - Credit risk is the risk of loss of principal or loss of interest stemming from the Issuer's failure to meet a contractual obligation. The Investor faces the risk of loss in the event that the Issuer defaults on its financial obligations under the terms of the Repos. In the event of a default by the Issuer, the Investor faces the risk of loss in the event that the underlying security associated with the Repos fails to meet its obligations as specified in the terms and conditions of the underlying security. The Investor's credit exposure at any time is equivalent to the amount invested plus accrued interest. This exposure is offset by the market value of the underlying security (plus additional margin) identified in the Repos.

(3) **RISKS RELATING TO NON-MARKETABILITY OF THE REPOS**- The Repos are being offered in accordance with the Securities Act 2001 and the ECSRC guidelines on prospectus offers. Accordingly, the Repos may not be transferred or resold except as permitted by the Eastern Caribbean Securities Regulatory Commission to Qualified Investors, to those investors who purchased in this Offer and to the Issuer. No public market for the Repos will be established. Therefore, the Repos are unlikely to be readily saleable and Investors who want to sell may not be able to do so or may only be able to do so at a discount.

(4) **INTEREST RATE RISK**- Interest rates are affected by several factors that are out of the Issuer's control, including fiscal and monetary policies of governments and central banks, as well as domestic and international political conditions which may affect the value of and the income derived from the assets used as security in the Offer.

(5) **INVESTMENT RISK**- Investments in the Repos with the Issuer are subject to investment risks, including possible delays in repayment or loss of income. However, kindly note that as the Repos are secured by the underlying securities, in the event of a default risk, the underlying security will be available to the Investor as security for the sums invested.

(6) **LEGAL RISK**- There are legal risks with investing in the Repos as there is no guarantee that the courts will treat the transaction as a sale and repurchase and not a secured loan. This is so because it is the Issuer that is directly entitled to receive the coupon payments and is exposed to the risks associated with having a direct interest in the underlying securities/assets during the life of the Repo. Consequently, if the courts deem the transaction a secured loan, then in the event of the liquidation of the Issuer, the Investor would be among the number of creditors in the potentially long process of liquidation and would not have immediate recourse to and/or benefit from the Repos. There is also the legal risk to earnings or capital arising from unenforceable contracts, lawsuits, adverse judgments, or non-conformance with laws, rules, and regulations. In instances of default the process of liquidation or administration can be lengthy.

(7) **COUNTERPARTY RISK**- This is the risk that the Issuer of the underlying assets will default on its repayment obligations or the risk of a downgrade of the quality of the underlying securities. The creditworthiness of the Issuer of the underlying securities, whether actual or perceived, including actual or anticipated upgrades or downgrades by credit agencies may affect the value of the Repos.

(8) **LIQUIDITY RISK**- The market for the underlying securities may become so limited that it materially hinders the ability of the Issuer, or any other holder of the underlying securities at the time, to liquidate same for a fair value or to enable efficient trading of the underlying securities to take place.

(9) **FOREIGN EXCHANGE RISK** - There will be Repos denominated in US\$. The Investor may be exposed to fluctuations in foreign exchange rates if he/she chooses to convert the interest and principal payments from US\$ to another currency. An appreciation of the US\$ relative to the converted currency may result in an increase in value to the Investor, whereas a depreciation of the US\$ relative to the converted currency may result in a decrease in value to the Investor.

**8. Changes in Securities and Use of Proceeds.**

- (a) Where the rights of the holders of any class of registered securities have been materially modified, give the title of the class of securities involved. State briefly the general effect of such modification upon the rights of holders of such securities.

N/A

- (b) Where the use of proceeds of a security issue is different from that which is stated in the registration statement, provide the following:

- Offer opening date (provide explanation if different from date disclosed in the registration statement)

N/A

- Offer closing date (provide explanation if different from date disclosed in the registration statement)

N/A

- Name and address of underwriter(s)

N/A

- Amount of expenses incurred in connection with the offer N/A

- Net proceeds of the issue and a schedule of its use

N/A

- Payments to associated persons and the purpose for such payments

N/A



- (c) Report any working capital restrictions and other limitations upon the payment of dividends.

N/A

**9. Defaults upon Senior Securities.**

- (a) If there has been any material default in the payment of principal, interest, a sinking or purchase fund instalment, or any other material default not satisfied within 30 days, with respect to any indebtedness of the reporting issuer or any of its significant subsidiaries exceeding 5 percent of the total assets of the reporting issuer and its consolidated subsidiaries, identify the indebtedness. Indicate the nature of the default. In the case of default in the payment of principal, interest, or a sinking or purchase fund instalment, state the amount of the default and the total arrears on the date of filing this report.

N/A

- (b) If any material arrears in the payment of dividends have occurred or if there has been any other material delinquency not satisfied within 30 days, give the title of the class and state the amount and nature of the arrears or delinquency.

N/A

**10. Management's Discussion and Analysis of Financial Condition and Results of Operation.**

Discuss the reporting issuer's financial condition covering aspects such as liquidity, capital resources, changes in financial condition and results of operations during the financial year of the filing. Discussions of liquidity and capital resources may be combined whenever the two topics are interrelated.

The Management's Discussion and Analysis should disclose sufficient information to enable investors to judge:

1. The quality of earnings;
2. The likelihood that past performance is indicative of future performance; and
3. The issuer's general financial condition and outlook.

**It should disclose information over and above that which is provided in the management accounts and should not be merely a description of the movements in the financial statements in narrative form or an otherwise uninformative series of technical responses. It should provide management's perspective of the company that enables investors to view the business from the vantage point of management.**

The discussion should focus on aspects such as liquidity; capital resources; changes in financial condition; results of operations; material trends and uncertainties and measures taken or to be taken to address unfavourable trends; key performance indicators; and non-financial indicators.

*General Discussion and Analysis of Financial Condition*

Please see attached Management Representative Letter. To be finalized.

## Liquidity and Capital Resources

Provide a narrative explanation of the following (but not limited to):

- i) The reporting issuer's financial condition covering aspects such as liquidity, capital resources, changes in financial condition and results of operations.
- ii) Any known trends, demands, commitments, events or uncertainties that will result in, or that are reasonably likely to result in, the issuer's liquidity increasing or decreasing in any material way. If a deficiency is identified, indicate the course of action that the reporting issuer has taken or proposes to take to remedy the deficiency.
- iii) The issuer's internal and external sources of liquidity and any material unused sources of liquid assets.
- iv) Provisions contained in financial guarantees or commitments, debt or lease agreements or other arrangements that could trigger a requirement for an early payment, additional collateral support, changes in terms, acceleration of maturity, or the creation of an additional financial obligation such as adverse changes in the issuer's financial ratios, earnings, cash flows or stock price or changes in the value of underlying, linked or indexed assets.
- v) Circumstances that could impair the issuer's ability to continue to engage in transactions that have been integral to historical operations or are financially or operationally essential or that could render that activity commercially impracticable such as the inability to maintain a specified level of earnings, earnings per share, financial ratios or collateral.
- vi) Factors specific to the issuer and its markets that the issuer expects will affect its ability to raise short-term and long-term financing, guarantees of debt or other commitment to third parties, and written options on non-financial assets.
- vii) The relevant maturity grouping of assets and liabilities based on the remaining period at the balance sheet date to the contractual maturity date. Commentary should provide information about effective periods and the way the risks associated with different maturity and interest profiles are managed and controlled.
- viii) The issuer's material commitments for capital expenditures as of the end of the latest fiscal period, and indicate the general purposes of such commitments and the anticipated source of funds needed to fulfil such commitments.
- ix) Any known material trends, favorable or unfavorable, in the issuer's capital resources, including any expected material changes in the mix and relative cost of capital resources, considering changes between debt, equity and any off-balance sheet financing arrangements.

### *Discussion of Liquidity and Capital Resources*

The company is exposed to daily calls on its available cash resources from maturing liabilities. The company does not maintain cash resources to meet all of these needs as experience shows that a minimum level of reinvestment of maturing funds can be predicted with a high level of certainty.

The company's liquidity risk is managed as part of the risk management practices of the Group. The company has established guidelines that are monitored by the Group's Risk Management Committee. The company's liquidity management process includes:

- i. Monitoring future cash flows and liquidity on a daily basis. This incorporates an assessment of expected cash flows and the availability of high grade collateral which could be used to secure funding if required;
- ii. Maintaining a portfolio of highly marketable and diverse assets that can easily be liquidated as protection against any unforeseen interruptions to cash flows; and
- iii. Monitoring the statement of financial position liquidity/solvency ratios against internal and regulatory requirements.

The matching of the maturities and interest rates of assets and liabilities is fundamental to the management of the company. It is unusual for trades ever to be completely matched since business transacted is often of uncertain term and of different types. An unmatched position potentially enhances profitability but can also increase the risk of loss.

The maturities of assets and liabilities and the ability to replace, at an acceptable cost, interest-bearing liabilities as they mature, are important factors in assessing the liquidity of the company and its exposure to changes in interest rates and exchange rates.

The company's capital is primarily represented by the ordinary share class and retained earnings. In accordance with the company's objectives and the risk management policies, the company invests while maintaining sufficient liquidity to perform day-to-day operations. Management's objective when managing capital is to safeguard the ability to continue as a going concern. Management obtains funding for various periods and seeks to earn above-average interest margins through lending and investing while maintaining sufficient liquidity to meet all claims that might fall due in the ordinary course of operations. Capital adequacy requirement of \$5 million has been imposed on the entity by the regulators and these requirements have been met by the entity at the end of the year.

### Off Balance Sheet Arrangements

Provide a narrative explanation of the following (but not limited to):

- i) Disclosures concerning transactions, arrangements and other relationships with unconsolidated entities or other persons that are reasonably likely to materially affect liquidity or the availability of, or requirements for capital resources.
- ii) The extent of the issuer's reliance on off-balance sheet arrangements should be described fully and clearly where those entities provide financing, liquidity, market or credit risk support, or expose the issuer to liability that is not reflected on the face of the financial statements.
- iii) Off-balance sheet arrangements such as their business purposes and activities, their economic substance, the key terms and conditions of any commitments, the initial on-going relationship with the issuer and its affiliates and the potential risk exposures resulting from its contractual or other commitments involving the off-balance sheet arrangements.
- iv) The effects on the issuer's business and financial condition of the entity's termination if it has a finite life or it is reasonably likely that the issuer's arrangements with the entity may be discontinued in the foreseeable future.

N/A

## Results of Operations

In discussing results of operations, issuers should highlight the company's products and services, facilities and future direction. There should be a discussion of operating considerations and unusual events, which have influenced results for the reporting period. Additionally, any trends or uncertainties that might materially affect operating results in the future should be discussed.

Provide a narrative explanation of the following (but not limited to):

- i) Any unusual or infrequent events or transactions or any significant economic changes that materially affected the amount of reported income from continuing operations and, in each case, the extent to which income was so affected.
- ii) Significant components of revenues or expenses that should, in the company's judgment, be described in order to understand the issuer's results of operations.
- iii) Known trends or uncertainties that have had or that the issuer reasonably expects will have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations.
- iv) Known events that will cause a material change in the relationship between costs and revenues (such as price increases, costs of labour or materials), and changes in relationships should be disclosed.
- v) The extent to which material increases in net sales or revenues are attributable to increases in prices or to increases in the volume or amount of goods or services being sold or to the introduction of new products or services.
- vi) Matters that will have an impact on future operations and have not had an impact in the past.
- vii) Matters that have had an impact on reported operations and are not expected to have an impact upon future operations
- viii) Off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships that have or are reasonably likely to have a current or future effect on the registrant's financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.
- ix) Performance goals, systems and, controls,

*Overview of Results of Operations*

Please see attached Management Representative Letter.

**11. Changes in and Disagreements with Auditors on Accounting and Financial Disclosure.**

Describe any changes in auditors or disagreements with auditors, if any, on financial disclosure.

N/A
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**12. Directors and Executive Officers of the Reporting Issuer. (*Complete Biographical Data Form attached in Appendix 1 and Appendix 1 (a) for each director and executive officer*)**

Furnish biographical information on directors and executive officers indicating the nature of their expertise.

**13. Other Information.**

The reporting issuer may, at its option, report under this item any information, not previously reported in a Form ECSRC – MC report provided that the material change occurred within seven days of the due date of the Form ECSRC – K report. If disclosure of such information is made under this item, it need not be repeated in a Form ECSRC – MC report which would otherwise be required to be filed with respect to such information.

N/A
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**14. List of Exhibits**

List all exhibits, financial statements, and all other documents filed with this report.

- 2019 Audited Financial Statements
- 2020 Audited Financial Statements
- 2021 Audited Financial Statements
- Management Representative Letter

**APPENDIX 1 - BIOGRAPHICAL DATA FORMS**

**DIRECTORS OF THE COMPANY**

Name: \_\_\_\_\_ Position: \_\_\_\_\_

Age: \_\_\_\_\_

Mailing Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Telephone No.: \_\_\_\_\_

List jobs held during past five years (include names of employers and dates of employment).

Give brief description of **current** responsibilities

Education (degrees or other academic qualifications, schools attended, and dates):

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**DIRECTORS OF THE COMPANY**

Name: \_\_\_\_\_ Position: \_\_\_\_\_

Age: \_\_\_\_\_

Mailing Address: \_\_\_\_\_

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Mailing Address: \_\_\_\_\_

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Mailing Address: \_\_\_\_\_

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Telephone No.: \_\_\_\_\_

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Mailing Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Telephone No.: \_\_\_\_\_

List jobs held during past five years (include names of employers and dates of employment).

Give brief description of **current** responsibilities

Education (degrees or other academic qualifications, schools attended, and dates):

**APPENDIX 1 (a) - BIOGRAPHICAL DATA FORMS**

**EXECUTIVE OFFICERS AND OTHER KEY PERSONNEL OF THE COMPANY**

Name: \_\_\_\_\_ Position: \_\_\_\_\_

Age: \_\_\_\_\_

Mailing Address: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Telephone No.: \_\_\_\_\_

List jobs held during past five years (including names of employers and dates of employment).  
Give brief description of **current** responsibilities.

**N/A**

Education (degrees or other academic qualifications, schools attended, and dates):

**APPENDIX 1 (a) - BIOGRAPHICAL DATA FORMS**

**EXECUTIVE OFFICERS AND OTHER KEY PERSONNEL OF THE COMPANY**

Name: \_\_\_\_\_ Position: \_\_\_\_\_

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- 2019 Audited Financial Statements
- 2020 Audited Financial Statements
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Education (degrees or other academic qualifications, schools attended, and dates):

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